

Condensed Consolidated Interim Financial Statements
(Expressed in U.S. dollars)

BALLARD POWER SYSTEMS INC.

Three and nine months ended September 30, 2021 and 2020

BALLARD POWER SYSTEMS INC.

Condensed Consolidated Interim Statements of Financial Position

Unaudited (Expressed in thousands of U.S. dollars)

	Note	September 30, 2021	December 31, 2020
Assets			
Current assets:			
Cash and cash equivalents		\$ 1,222,338	\$ 763,430
Short-term investments		3,208	2,000
Trade and other receivables	5	43,297	56,795
Inventories	6	50,466	28,522
Prepaid expenses and other current assets		3,039	3,568
Total current assets		1,322,348	854,315
Non-current assets:			
Property, plant and equipment	7	52,930	49,334
Intangible assets	8	3,858	3,764
Goodwill		40,277	40,277
Investments	9	26,768	27,566
Other non-current assets		347	343
Total assets		\$ 1,446,528	\$ 975,599
Liabilities and Equity			
Current liabilities:			
Trade and other payables	10	\$ 38,268	\$ 29,877
Deferred revenue	11	13,033	9,888
Provisions and other current liabilities	12	8,869	9,635
Current lease liabilities	13	3,033	2,691
Total current liabilities		63,203	52,091
Non-current liabilities:			
Non-current lease liabilities	13	14,275	15,182
Deferred gain on finance lease liability	13	1,422	1,734
Provisions and other non-current liabilities	12	1,797	1,764
Employee future benefits		4,032	3,941
Total liabilities		84,729	74,712
Equity:			
Share capital	14	2,415,860	1,884,735
Contributed surplus	14	290,836	290,761
Accumulated deficit		(1,345,917)	(1,275,516)
Foreign currency reserve		1,020	907
Total equity		1,361,799	900,887
Total liabilities and equity		\$ 1,446,528	\$ 975,599

See accompanying notes to condensed consolidated interim financial statements.
Subsequent events (note 23).

Approved on behalf of the Board:

"Doug Hayhurst"
Director

"Jim Roche"
Director

BALLARD POWER SYSTEMS INC.

Condensed Consolidated Interim Statements of Loss and Comprehensive Loss

Unaudited (Expressed in thousands of U.S. dollars, except per share amounts and number of shares)

	Note	Three months ended September 30,		Nine months ended September 30,	
		2021	2020	2021	2020
			Restated *		Restated *
Revenues:					
Product and service revenues	15	\$ 25,220	\$ 25,624	\$ 67,800	\$ 75,289
Cost of product and service revenues		22,387	20,825	58,558	59,944
Gross margin		2,833	4,799	9,242	15,345
Operating expenses:					
Research and product development		16,566	7,566	42,292	23,761
General and administrative		6,768	3,057	17,304	11,262
Sales and marketing		3,570	1,919	9,487	5,874
Other expense	16	538	9	725	290
Total operating expenses		27,442	12,551	69,808	41,187
Results from operating activities		(24,609)	(7,752)	(60,566)	(25,842)
Finance income (loss) and other	17	(1,545)	(264)	2,553	144
Finance expense	17	(335)	(319)	(981)	(979)
Net finance income (loss)		(1,880)	(583)	1,572	(835)
Equity in loss of investment in joint venture and associates	9 & 19	(4,089)	(2,791)	(11,286)	(8,215)
Impairment loss on property, plant, and equipment	7	(263)	—	(263)	—
Loss before income taxes		(30,841)	(11,126)	(70,543)	(34,892)
Income tax expense		(3)	(86)	(17)	(169)
Net loss from continuing operations for the period		(30,844)	(11,212)	(70,560)	(35,061)
Net income (loss) from discontinued operations for the period	18	(5)	(544)	159	(1,630)
Net loss for the period		\$ (30,849)	\$ (11,756)	\$ (70,401)	\$ (36,691)
Other comprehensive loss:					
<i>Items that may be reclassified subsequently to profit or loss:</i>					
Foreign currency translation differences		(83)	1,221	113	450
Total comprehensive loss for the period		\$ (30,932)	\$ (10,535)	\$ (70,288)	\$ (36,241)
Basic and diluted loss per share					
Continuing operations		\$ (0.10)	\$ (0.05)	\$ (0.24)	\$ (0.14)
Discontinued operations		—	—	—	(0.01)
Loss per share for the period		\$ (0.10)	\$ (0.05)	\$ (0.24)	\$ (0.15)
Weighted average number of common shares outstanding		297,611,652	246,059,192	294,497,507	241,693,166

* Comparative information has been restated due to a discontinued operation (note 18).

See accompanying notes to condensed consolidated interim financial statements.

BALLARD POWER SYSTEMS INC.

Condensed Consolidated Interim Statements of Changes in Equity

Unaudited (Expressed in thousands of U.S. dollars except number of shares)

	Number of shares	Share capital	Contributed surplus	Accumulated deficit	Foreign currency reserve	Total equity
Balance, December 31, 2020	282,078,177	\$ 1,884,735	\$ 290,761	\$ (1,275,516)	907	\$ 900,887
Net loss	—	—	—	(70,401)	—	(70,401)
Equity offerings (note 14)	14,870,000	527,291	—	—	—	527,291
DSUs redeemed (note 14)	46,388	127	(1,417)	—	—	(1,290)
RSUs redeemed (note 14)	152,777	572	(4,872)	—	—	(4,300)
Options exercised (note 14)	472,398	3,135	(986)	—	—	2,149
Share-based compensation (note 14)	—	—	7,350	—	—	7,350
Other comprehensive loss:						
Foreign currency translation for foreign operations	—	—	—	—	113	113
Balance, September 30, 2021	297,619,740	\$ 2,415,860	\$ 290,836	\$ (1,345,917)	1,020	\$ 1,361,799

	Number of shares	Share capital	Contributed surplus	Accumulated deficit	Foreign currency reserve	Total equity
Balance, December 31, 2019	234,514,326	\$ 1,182,660	\$ 290,640	\$ (1,223,850)	813	\$ 250,263
Net loss	—	—	—	(36,691)	—	(36,691)
Equity offerings (note 14)	22,444,167	276,336	—	—	—	276,336
DSUs redeemed (note 14)	7,608	14	(78)	—	—	(64)
RSUs redeemed (note 14)	301,557	622	(3,563)	—	—	(2,941)
Options exercised (note 14)	1,520,633	6,135	(2,147)	—	—	3,988
Share-based compensation (note 14)	—	—	4,010	—	—	4,010
Other comprehensive loss:						
Foreign currency translation for foreign operations	—	—	—	—	450	450
Balance, September 30, 2020	258,788,291	\$ 1,465,767	\$ 288,862	\$ (1,260,541)	1,263	\$ 495,351

See accompanying notes to condensed consolidated interim financial statements.

BALLARD POWER SYSTEMS INC.

Condensed Consolidated Interim Statements of Cash Flows

Unaudited (Expressed in thousands of U.S. dollars)

	Note	Nine months ended September 30,	
		2021	2020
Cash provided by (used in):			
Operating activities:			
Net loss for the period		\$ (70,401)	\$ (36,691)
Adjustments for:			
Depreciation and amortization		6,480	5,790
Impairment loss on trade receivables	16 & 22	43	250
Unrealized loss on forward contracts		782	65
Equity in loss of investment in joint venture and associates	9 & 19	11,286	8,215
Impairment loss on property plant and equipment	7	263	—
Accretion on decommissioning liabilities	12	33	(20)
Employee future benefits		98	168
Employee future benefits plan contributions		(7)	(908)
Share-based compensation	14	7,350	4,010
		<u>(44,073)</u>	<u>(19,121)</u>
Changes in non-cash working capital:			
Trade and other receivables		12,658	8,373
Inventories		(21,944)	(6,383)
Prepaid expenses and other current assets		526	73
Trade and other payables		1,915	(10,883)
Deferred revenue		3,145	(8,705)
Warranty provision		(764)	373
		<u>(4,464)</u>	<u>(17,152)</u>
Cash used in operating activities		<u>(48,537)</u>	<u>(36,273)</u>
Investing activities:			
Net increase in short-term investments	22	(1,264)	—
Additions to property, plant and equipment		(8,033)	(9,073)
Investment in other intangible assets	8	(1,111)	—
Investment in joint venture and associates	9 & 19	(9,080)	(19,520)
Cash used in investing activities		<u>(19,488)</u>	<u>(28,593)</u>
Financing activities:			
Principal payments of lease liabilities	13	(2,065)	(1,784)
Net proceeds on issuance of share capital from stock option exercises	14	2,149	3,988
Net proceeds on issuance of share capital from equity offering	14	527,291	276,336
Cash provided by financing activities		<u>527,375</u>	<u>278,540</u>
Effect of exchange rate fluctuations on cash and cash equivalents held		(442)	282
Increase in cash and cash equivalents		458,908	213,956
Cash and cash equivalents, beginning of period		763,430	147,792
Cash and cash equivalents, end of period		\$ 1,222,338	\$ 361,748

Supplemental disclosure of cash flow information (note 20).

See accompanying notes to condensed consolidated interim financial statements.

BALLARD POWER SYSTEMS INC.

Notes to Condensed Consolidated Interim Financial Statements

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Unaudited

(Tabular amounts expressed in thousands of U.S. dollars, except number of shares)

1. Reporting entity:

The principal business of Ballard Power Systems Inc. (the "Corporation") is the design, development, manufacture, sale and service of proton exchange membrane ("PEM") fuel cell products for a variety of applications, focusing on the power product markets of Heavy-Duty Motive (consisting of bus, truck, rail and marine applications), Material Handling and Backup Power, as well as the delivery of Technology Solutions, including engineering services, technology transfer, and the license and sale of the Corporation's extensive intellectual property portfolio and fundamental knowledge for a variety of PEM fuel cell applications. A fuel cell is an environmentally clean electrochemical device that combines hydrogen fuel with oxygen (from the air) to produce electricity.

The Corporation is a company domiciled in Canada and its registered office is located at 9000 Glenlyon Parkway, Burnaby, British Columbia, Canada, V5J 5J8. The condensed consolidated interim financial statements of the Corporation as at and for the three and nine months ended September 30, 2021 and 2020 comprise the Corporation and its subsidiaries.

2. Basis of preparation:**(a) Statement of compliance:**

These condensed consolidated interim financial statements of the Corporation have been prepared in accordance with International Accounting Standard ("IAS") 34 *Interim Financial Reporting* as issued by the International Accounting Standards Board ("IASB"), on a basis consistent with those significant accounting policies followed in the most recent annual consolidated financial statements except as noted below, and therefore should be read in conjunction with the December 31, 2020 audited consolidated financial statements and the notes thereto.

The condensed consolidated interim financial statements were authorized for issue by the Audit Committee of the Board of Directors on November 8, 2021.

(b) Basis of measurement:

The condensed consolidated interim financial statements have been prepared on the historical cost basis except for the following material items in the statement of financial position:

- Financial assets classified as measured at: amortized cost; fair value through other comprehensive income (FVOCI); fair value through profit or loss (FVTPL); and
- Employee future benefits liability is recognized as the net of the present value of the defined benefit obligation, less the fair value of plan assets.

(c) Functional and presentation currency:

These condensed consolidated interim financial statements are presented in U.S. dollars, which is the Corporation's functional currency.

BALLARD POWER SYSTEMS INC.

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2. Basis of preparation (cont'd):**(d) Use of estimates:**

The preparation of the condensed consolidated interim financial statements in conformity with International Financial Reporting Standards ("IFRS") requires the Corporation's management to make estimates and assumptions that affect the application of accounting policies and the reported amounts of assets, liabilities, income and expenses. Actual results may differ from these estimates.

Estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognized in the period in which the estimates are revised and in any future periods affected.

Significant areas having estimation uncertainty include revenue recognition, asset impairment, warranty provision, inventory provision, impairment loss (recoveries) of trade receivables, and employee future benefits. These estimates and judgments are discussed further in note 4.

(e) Future operations:

The Corporation is required to assess its ability to continue as a going concern or whether substantial doubt exists as to the Corporation's ability to continue as a going concern into the foreseeable future. The Corporation has forecast its cash flows for the foreseeable future and despite the ongoing volatility and uncertainties inherent in the business, the Corporation believes it has adequate liquidity in cash and working capital to finance its operations. The Corporation's ability to continue as a going concern and realize its assets and discharge its liabilities and commitments in the normal course of business is dependent upon the Corporation having adequate liquidity and achieving profitable operations that are sustainable.

The Corporation's strategy to mitigate this uncertainty is to continue its drive to attain profitable operations that are sustainable by executing a business plan that continues to focus on revenue growth, improving overall gross margins, maintaining discipline over operating expenses, managing working capital requirements, and securing additional financing to fund operations as needed until the Corporation does achieve profitable operations that are sustainable. Failure to implement this plan could have a material adverse effect on the Corporation's financial condition and or results of operations.

3. Significant accounting policies:

Except as described below, the accounting policies in these condensed consolidated interim financial statements are the same as those applied in the Corporation's consolidated financial statements as at and for the year ended December 31, 2020.

Effective January 1, 2021, a number of new standards and interpretations became effective. However, these new standards and interpretations did not have a material impact on the Corporation's financial statements.

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4. Critical judgments in applying accounting policies and key sources of estimation uncertainty:

Critical judgments in applying accounting policies:

Critical judgments that management has made in the process of applying the Corporation's accounting policies and that have the most significant effect on the amounts recognized in the consolidated financial statements are limited to management's assessment of the Corporation's ability to continue as a going concern (note 2(e)).

Key sources of estimation uncertainty:

The following are key assumptions concerning the future and other key sources of estimation uncertainty that have significant risk of resulting in a material adjustment to the reported amount of assets, liabilities, income and expenses within the next fiscal year.

(a) Revenue recognition:

On long-term fixed price contracts, revenues are recorded over time using costs incurred to date relative to total estimated costs at completion to measure progress towards satisfying performance obligations. Revenue is recognized by multiplying the expected consideration by the ratio of cumulative costs incurred to date to the sum of incurred and estimated costs for completing the performance obligation. The cumulative effect of changes to expected revenues and expected costs for completing a contract are recognized in the period in which the revisions are identified. If the expected costs exceed the expected revenues on a contract, such loss is recognized in its entirety in the period it becomes known.

- i. The determination of expected costs for completing a contract is based on estimates that can be affected by a variety of factors such as variances in the timeline to completion, the cost of materials, the availability and cost of labour, as well as productivity.
- ii. The determination of potential revenues includes the contractually agreed amount and may be adjusted based on the estimate of the Corporation's attainment on achieving certain defined contractual milestones. Management's estimation is required in determining the amount of consideration to which the Corporation expects to be entitled and in determining when a performance obligation has been met.

Estimates used to determine revenues and costs of long-term fixed price contracts involve uncertainties that ultimately depend on the outcome of future events and are periodically revised as projects progress. There is a risk that a customer may ultimately disagree with management's assessment of the progress achieved against milestones, or that the Corporation's estimates of the work required to complete a contract may change.

(b) Asset impairment:

The recoverable amount of an asset or cash-generating unit is the greater of its value in use and its fair value less costs to sell. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset. In assessing fair value less costs to sell, the price that would be received on the sale of an asset in an orderly transaction between market participants at the measurement date is estimated. For the purposes of impairment testing, assets that cannot be tested individually are grouped together into the smallest group of assets that generates cash inflows from continuing use that are largely independent of the cash inflows of other groups of assets. The allocation of goodwill to cash generating units reflects the lowest level at which goodwill is monitored for internal reporting purposes. Many of the factors used in assessing fair value are outside the control of management and it is reasonably likely that assumptions and estimates will change from period to period.

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4. Critical judgments in applying accounting policies and key sources of estimation uncertainty (cont'd):**(b) Asset impairment (cont'd):**

These changes may result in future impairments. For example, the revenue growth rate could be lower than projected due to economic, industry or competitive factors, or the discount rate used in the value in use model could increase due to a change in market interest rates. In addition, future goodwill impairment charges may be necessary if the market capitalization decreased due to a decline in the trading price of the Corporation's common stock, which could negatively impact the fair value of the Corporation's cash generating units.

(c) Warranty provision:

A provision for warranty costs is recorded on product sales at the time of shipment. In establishing the warranty provision, management estimates the likelihood that products sold will experience warranty claims and the cost to resolve claims received. In making such determinations, the Corporation uses estimates based on the nature of the contract and past and projected experience with the products. Should these estimates prove to be incorrect, the Corporation may incur costs different from those provided for in the warranty provision. Management reviews warranty assumptions and makes adjustments to the provision at each reporting date based on the latest information available, including the expiry of contractual obligations. Adjustments to the warranty provision are recorded in cost of product and service revenues.

(d) Inventory provision:

In determining the lower of cost and net realizable value of inventory and in establishing the appropriate provision for inventory obsolescence, management estimates the likelihood that inventory carrying values will be affected by changes in market pricing or demand for the products and by changes in technology or design which could make inventory on hand obsolete or recoverable at less than the recorded value. Management performs regular reviews to assess the impact of changes in technology and design, sales trends and other changes on the carrying value of inventory. Where it is determined that such changes have occurred and will have a negative impact on the value of inventory on hand, appropriate provisions are made.

If there is a subsequent increase in the value of inventory on hand, reversals of previous write-downs to net realizable value are made. Unforeseen changes in these factors could result in additional inventory provisions, or reversals of previous provisions, being required.

(e) Financial assets including impairment of trade and other receivables:

An Expected Credit Loss ("ECL") model applies to financial assets measured at amortized cost, contract assets and debt investments at FVOCI, but not to investments in equity instruments. The Corporation's financial assets that are measured at amortized cost and subject to the ECL model consist primarily of trade and other receivables and contract assets.

In applying the ECL model, loss allowances are measured on either of the following bases:

- 12-month ECLs: these are ECLs that result from possible default events within the 12 months after the reporting date; and
- lifetime ECLs: these are ECLs that result from all possible default events over the expected life of a financial instrument.

The Corporation has elected to measure loss allowances for trade receivables and contract assets at an amount equal to lifetime ECLs.

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4. Critical judgments in applying accounting policies and key sources of estimation uncertainty (cont'd):

(e) Financial assets including impairment of trade and other receivables (cont'd):

When determining whether the credit risk of a financial asset has increased significantly since initial recognition and when estimating ECLs, the Corporation considers reasonable and supportable information that is relevant and available without undue cost or effort. This includes both quantitative and qualitative information and analysis, based on the Corporation's historical experience and informed credit assessment and including forward-looking information.

ECLs are a probability-weighted estimate of credit losses. Credit losses are measured as the present value of all cash shortfalls (i.e. the difference between the cash flows due to the entity in accordance with the contract and the cash flows that the Corporation expects to receive). ECLs are discounted at the effective interest rate of the financial asset. At each reporting date, the Corporation assesses whether financial assets carried at amortized cost are credit-impaired. A financial asset is 'credit-impaired' when one or more events that have a detrimental impact on the estimated future cash flows of the financial asset have occurred. Loss allowances for financial assets measured at amortized cost are deducted from the gross carrying amount of the assets. Impairment (losses) recoveries related to trade receivables and contract assets are presented separately in profit or loss.

(f) Employee future benefits:

The present value of the defined benefit obligation is determined by discounting the estimated future cash outflows using interest rates of high-quality corporate bonds that have terms to maturity approximating the terms of the related pension liability. Determination of benefit expense requires assumptions such as the discount rate to measure obligations, expected plan investment performance, expected healthcare cost trend rate, and retirement ages of employees. Actual results will differ from the recorded amounts based on these estimates and assumptions.

5. Trade and other receivables:

	September 30, 2021	December 31, 2020
Trade accounts receivable	\$ 11,315	\$ 29,252
Other receivables	5,351	5,269
Contract assets	26,631	22,274
	\$ 43,297	\$ 56,795

Contract assets

Contract assets primarily relate to the Corporation's rights to consideration for work completed but not billed as at September 30, 2021 for engineering services and technology transfer services.

	September 30, 2021
Contract assets	
At January 1, 2021	\$ 22,274
Additions to contract assets	19,325
Invoiced during the period	(14,968)
At September 30, 2021	\$ 26,631

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5. Trade and other receivables (cont'd):

Information about the Corporation's exposure to credit and market risks, and impairment losses for trade receivables and contract assets is included in note 22.

6. Inventories:

During the three and nine months ended September 30, 2021, the write-down of inventories to net realizable value amounted to \$346,000 and \$1,005,000 (2020 – \$339,000 and \$1,412,000) and the reversal of previously recorded write-downs amounted to \$20,000 and \$58,000 (2020 – \$nil and \$384,000), resulting in a net write-down of \$326,000 and \$947,000 (2020 – \$339,000 and \$1,028,000). Write-downs and reversals are included in either cost of product and service revenues or research and product development expense, depending upon the nature of inventory.

7. Property, plant and equipment:

	September 30, 2021	December 31, 2020
Property, plant and equipment owned	\$ 40,600	\$ 36,560
Right-of-use assets	12,330	12,774
	\$ 52,930	\$ 49,334

Property, plant, and equipment owned:

	September 30, 2021	December 31, 2020
Net carrying amounts		
Computer equipment	\$ 1,275	\$ 1,846
Furniture and fixtures	711	657
Leasehold improvements	1,515	1,558
Production and test equipment	37,099	32,499
	\$ 40,600	\$ 36,560

During the three and nine months ended September 30, 2021, an impairment loss of \$263,000 was recorded for production and test equipment that was never placed in service and was determined not required to support the Corporation's future manufacturing or testing capabilities.

Right-of-use assets:

The Corporation leases certain assets under lease agreements, comprising primarily of leases of land and buildings, office equipment, and vehicles (note 13).

	September 30, 2021	December 31, 2020
Net carrying amounts		
Property	\$ 12,156	\$ 12,537
Equipment	99	121
Vehicle	75	116
	\$ 12,330	\$ 12,774

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8. Intangible assets:

	September 30, 2021	December 31, 2020
Intellectual property acquired from United Technology Corporation	\$ 186	\$ 522
ERP management reporting software system	3,672	3,242
	\$ 3,858	\$ 3,764

	Cost	Accumulated amortization	Net carrying amount
Balance			
At January 1, 2020	\$ 60,409	\$ 54,722	\$ 5,687
Additions to intangible assets	246	—	246
Amortization expense	—	1,657	(1,657)
Disposals	(800)	(288)	(512)
At December 31, 2020	59,855	56,091	3,764
Additions to intangible assets	1,111	—	1,111
Amortization expense	—	1,017	(1,017)
At September 30, 2021	\$ 60,966	\$ 57,108	\$ 3,858

Amortization expense on intangible assets is allocated to research and product development expense or general and administration expense depending upon the nature of the underlying assets. For the three and nine months ended September 30, 2021, amortization expense of \$341,000 and \$1,017,000, respectively, (2020 - \$428,000 and \$1,283,000) was recorded.

Additions of \$1,111,000 to intangible assets in 2021 comprise a new Phase 3 of enhancements to the ERP management reporting software system. Additions of \$246,000 to intangible assets in 2020 comprise a Manufacturing Execution System to enhance the capabilities of the ERP management reporting software system.

9. Investments:

	September 30, 2021	December 31, 2020
Investment in Synergy Ballard JVCo	\$ —	\$ —
Investment in Weichai Ballard JV	26,768	27,561
Other	—	5
	\$ 26,768	\$ 27,566

For the three and nine months ended September 30, 2021, the Corporation recorded \$4,089,000 and \$11,286,000, respectively, (2020 - \$2,791,000 and \$8,215,000) in equity loss of investment in JV and associates, comprising of equity loss in Weichai Ballard Hy-Energy Technologies Co., Ltd. ("Weichai Ballard JV") of \$4,077,000 and \$11,234,000 (2020 - \$ 2,901,000 and \$8,246,000) and equity loss in Guangdong Synergy Ballard Hydrogen Power Co., Ltd. ("Synergy Ballard JVCo") of \$12,000 and \$52,000 (2020 earnings - \$110,000 and \$31,000).

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(Tabular amounts expressed in thousands of U.S. dollars, except number of shares)

9. Investments (cont'd):*Investment in Weichai Ballard JV*

	September 30, 2021	December 31, 2020
Investment in Weichai Ballard JV		
Beginning balance	\$ 27,561	\$ 21,642
Capital contribution to JV	9,080	22,515
Recognition (deferral) of 49% profit on inventory not yet sold to third party, net	745	(5,759)
Equity in loss	(11,234)	(12,495)
Cumulative translation adjustment due to foreign exchange	616	1,658
Ending balance	\$ 26,768	\$ 27,561

Weichai Ballard JV is an associate in which the Corporation has significant influence and a 49% ownership interest. During the three and nine months ended September 30, 2021, the Corporation made committed capital contributions of \$3,030,000 and \$9,080,000, respectively, (RMB 19,600,000 and RMB 58,800,000 equivalent) (2020 - \$6,644,000 and \$19,520,000 (RMB 45,325,000 and RMB 135,975,000 equivalent)) to Weichai Ballard JV.

The following tables summarize the financial information of Weichai Ballard JV as included in its own financial statements as of September 30, 2021, adjusted for foreign exchange differences, the application of the Corporation's accounting policies and the Corporation's incorporation costs.

	September 30, 2021	December 31, 2020
Percentage ownership interest (49%)		
Current assets	\$ 101,350	\$ 102,083
Non-current assets	213	178
Current liabilities	(29,304)	(26,701)
Non-current liabilities	(2,347)	(2,610)
Net assets (100%)	69,912	72,950
Corporation's share of net assets (49%)	34,257	35,746
Incorporation costs	324	324
Elimination of unrealized profit on downstream sales, net of sales to third party	(7,813)	(8,509)
Carrying amount of investment in Weichai Ballard JV	\$ 26,768	\$ 27,561

	Three months ended September 30,		Nine months ended September 30,	
	2021	2020	2021	2020
Revenue (100%)	\$ 6,939	\$ 4,666	\$ 12,184	\$ 14,000
Net loss (100%)	8,321	5,921	22,927	16,829
Corporation's share of net loss (49%)	\$ 4,077	\$ 2,901	\$ 11,234	\$ 8,246

At September 30, 2021, as specified in the Equity Joint Venture Agreement, the Corporation is committed to future capital contributions to Weichai Ballard JV as follows:

Less than one year (RMB 83,300,000)	\$ 12,887
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BALLARD POWER SYSTEMS INC.

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9. Investments (cont'd):*Investment in Synergy Ballard JVCo*

	September 30, 2021	December 31, 2020
Investment in Synergy Ballard JVCo		
Beginning balance	\$ —	\$ —
Recognition of 10% profit on inventory sold to third party, net	52	62
Equity in loss	(52)	(62)
Ending balance	\$ —	\$ —

Synergy Ballard JVCo is an associate in which the Corporation has significant influence and a 10% ownership interest. During the three and nine months ended September 30, 2021, the Corporation made committed capital contributions of \$nil (2020 - \$nil) to Synergy Ballard JVCo.

10. Trade and other payables:

	September 30, 2021	December 31, 2020
Trade accounts payable	\$ 16,798	\$ 9,070
Compensation payable	12,530	14,417
Other liabilities	8,105	5,306
Taxes payable	835	1,084
	\$ 38,268	\$ 29,877

11. Deferred revenue:

Deferred revenue (i.e. contract liabilities) represents cash received from customers in excess of revenue recognized on uncompleted contracts.

	September 30, 2021	December 31, 2020
Deferred revenue		
Beginning balance	\$ 9,888	\$ 20,156
Additions to deferred revenue	17,091	43,166
Revenue recognized during the period	(13,946)	(53,434)
Ending balance	\$ 13,033	\$ 9,888

12. Provisions and other liabilities:

	September 30, 2021	December 31, 2020
Restructuring provision (note 16)	\$ 8	\$ 10
Warranty provision	8,861	9,625
Current	\$ 8,869	\$ 9,635
Decommissioning liabilities provision	\$ 1,797	\$ 1,764
Non-Current	\$ 1,797	\$ 1,764

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12. Provisions and other liabilities (cont'd):*Other: Decommissioning liabilities*

A provision for decommissioning liabilities for the Corporation's head office building is related to estimated site restoration obligations at the end of the lease term. As at September 30, 2021, total decommissioning liabilities amounted to \$1,797,000 (December 31, 2020 - \$1,764,000), resulting from accretion of \$33,000 (2020 - \$(20,000)).

13. Lease liability:

The Corporation leases certain assets under lease agreements. The lease liability consists primarily of leases of land and buildings, office equipment and vehicles. The leases have interest rates ranging from 2.95% to 6.85% per annum and expire between May 2022 and June 2032.

	September 30, 2021	December 31, 2020
Property	\$ 2,966	\$ 2,613
Equipment	29	29
Vehicle	38	49
Lease Liability, Current	\$ 3,033	\$ 2,691
Property	\$ 14,163	\$ 15,017
Equipment	75	98
Vehicle	37	67
Lease Liability, Non-Current	\$ 14,275	\$ 15,182
Lease Liability	\$ 17,308	\$ 17,873

During the nine months ended September 30, 2021, the Corporation made principal payments on lease liabilities totalling \$2,065,000 (2020 - \$1,784,000). The Corporation is committed to future minimum lease payments (comprising principal and interest) as follows:

Maturity Analysis	September 30, 2021
Less than one year	\$ 4,123
Between one and five years	13,260
More than five years	3,408
Total undiscounted lease liabilities	\$ 20,791

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13. Lease liability (cont'd):

IFRS 16 Leases had the following impact for the nine months ended September 30, 2021.

	September 30,
Amounts recognized in profit or loss	2021
Interest on lease liabilities	\$ 928
Income from sub-leasing right-of-use assets	1,311
Expenses relating to short-term leases	118
Amounts recognized in the statement of cash flows	
Interest paid	\$ 928
Principal payments of lease liabilities	2,065
Expenses relating to short-term leases	118
Total cash outflow for leases	\$ 3,111

Deferred gains on closing of finance lease agreements are amortized over the lease term. At September 30, 2021, the outstanding deferred gain was \$1,422,000 (December 31, 2020 – \$1,734,000).

14. Equity:

	Three months ended September 30,		Nine months ended September 30,	
	2021	2020	2021	2020
Option Expense	\$ 1,625	\$ 1,107	\$ 4,675	\$ 2,889
DSU Expense	105	79	557	232
RSU Expense	747	90	2,118	760
Total Share-based Compensation for continuing operations (per statement of loss)	\$ 2,477	\$ 1,276	\$ 7,350	\$ 3,881
Discontinued operations	—	44	—	129
Total Share-based Compensation (per statement of equity)	\$ 2,477	\$ 1,320	\$ 7,350	\$ 4,010

(a) Share capital:

On February 23, 2021, the Corporation completed a bought deal offering with a syndicate of financial institutions for 14,870,000 shares of the Corporation at \$37.00 per share, resulting in gross offering proceeds of \$550,190,000 and net offering proceeds of \$527,291,000.

Shares Transacted	14,870,000
Average Share Price	\$ 37.00
Gross offering proceeds	\$ 550,190
Less: Underwriting expenses	(22,186)
Less: Other financing expenses	(713)
Net offering proceeds	\$ 527,291

During the nine months ended September 30, 2020, the Corporation entered into two at-the-market Equity Distribution Agreements, issuing 22,444,167 shares at an average price per share of \$12.62 resulting in gross proceeds of \$283,349,000 and net proceeds of \$276,336,000.

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14. Equity (cont'd):

(a) Share capital (cont'd):

During March 2021, the Corporation filed a short form base shelf Prospectus ("Prospectus"), which provides the flexibility to make offerings of securities up to an aggregate initial offering price of \$1,500,000,000 during the effective period of the Prospectus, until April 2023.

At September 30, 2021, 297,619,740 common shares were issued and outstanding.

(b) Share options:

	Options for common shares
At January 1, 2021	4,149,639
Options granted	435,244
Options exercised	(472,398)
Options cancelled	(82,078)
At September 30, 2021	4,030,407

During the three and nine months ended September 30, 2021, compensation expense of \$1,625,000 and \$4,675,000, respectively, (2020 – \$1,107,000 and \$2,889,000) was recorded in net loss, based on the grant date fair value of the options recognized over the vesting period.

During the three and nine months ended September 30, 2021, 15,552 and 472,398 (2020 – 228,489 and 1,520,633) options were exercised for a equal amount of common shares for proceeds of \$44,000 \$2,149,000, respectively (2020 – \$607,000 and \$3,988,000).

During the three and nine months ended September 30, 2021, options to purchase 51,788 and 435,244 (2020 – nil and 1,351,919) common shares were granted with a weighted average fair value of \$11.67, respectively (2020 – \$4.91). All options have a term of seven years from the date of grant unless otherwise determined by the board of directors. One-third of the options vest and may be exercised, at the beginning of each of the second, third, and fourth years after granting.

The fair values of the options granted during the period were determined using the Black-Scholes valuation model under the following weighted average assumptions:

	Nine months ended September 30,	
	2021	2020
Expected life	4 years	4 years
Expected dividends	Nil	Nil
Expected volatility	67 %	61 %
Risk-free interest rate	1 %	1 %

As at September 30, 2021, options to purchase 4,030,407 common shares were outstanding (2020 - 3,882,808).

(c) Deferred share units:

	DSUs for common shares
At January 1, 2021	820,031
DSUs granted	26,768
DSUs exercised	(99,761)
At September 30, 2021	747,038

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14. Equity (cont'd):

(c) Deferred share units (cont'd):

Deferred share units (“DSUs”) are granted to the board of directors and executives. Eligible directors must elect to receive at least half of their annual retainers and executives may elect to receive all or part of their annual bonuses in DSUs. Each DSU is redeemable for one common share, net of statutory tax withholdings, after the director or executive ceases to provide services to the Corporation. During the three and nine months ended September 30, 2021, \$105,000 and \$557,000 (2020 - \$79,000 and \$232,000) of compensation expense, respectively, was recorded in net loss relating to 7,502 and 26,768 (2020 - 5,261 and 20,255) DSUs granted, respectively, during the period.

During the same period, nil and 99,761 (2020 - nil and 15,156) DSUs were exercised, net of applicable taxes, which resulted in the issuance of nil and 46,388 common shares (2020 - nil and 7,608), resulting in an impact on equity of \$nil and \$1,290,000, respectively (2020 - \$nil and \$64,000).

As at September 30, 2021, 747,038 deferred share units were outstanding (2020 - 816,477).

(d) Restricted share units:

Restricted share units (“RSUs”) are granted to employees and executives. Each RSU is convertible into one common share, net of statutory tax withholdings. The RSUs vest after a specified number of years from date of issuance and, under certain circumstances, are contingent on achieving specified performance criteria. A performance factor adjustment is made if there is an over-achievement (or under-achievement) of specified performance criteria, resulting in additional (or fewer) RSUs being converted.

	RSUs for common shares
At January 1, 2021	1,129,946
RSUs granted	154,189
RSU performance factor adjustment	(12,128)
RSUs exercised	(317,965)
RSUs forfeited	(21,573)
At September 30, 2021	932,469

During the three and nine months ended September 30, 2021, compensation expense of \$747,000 and \$2,118,000, respectively, (2020 – \$90,000 and \$760,000) was recorded in net loss.

During the three and nine months ended September 30, 2021, 1,669 and 317,965 RSUs (2020 - 48,328 and 585,127) were exercised, net of applicable taxes, which resulted in the issuance of 776 and 152,777 common shares (2020 - 23,830 and 301,557) resulting in an impact on equity of \$14,000 and \$4,300,000, respectively (2020 - \$392,000 and \$2,941,000).

As at September 30, 2021, 932,469 restricted share units were outstanding (2020 - 1,137,844).

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15. Disaggregation of revenue:

The Corporation's operations and main revenue streams are the same as those described in the Corporation's consolidated financial statements as at and for the year ended December 31, 2020. The Corporation's revenue is derived from contracts with customers.

In the following table, revenue is disaggregated by geographical market (based on location of customer), by market application, and by timing of revenue recognition.

	Three months ended September 30,		Nine months ended September 30,	
	2021	2020	2021	2020
Geographical markets				
China	\$ 9,682	\$ 15,348	\$ 22,433	\$ 40,070
Europe	7,912	7,787	28,491	25,444
North America	7,387	1,573	14,858	6,388
Other	239	916	2,018	3,387
	\$ 25,220	\$ 25,624	\$ 67,800	\$ 75,289
Market application				
Heavy Duty Motive	\$ 11,224	\$ 12,940	\$ 29,126	\$ 35,770
Material Handling	3,133	1,423	6,851	4,366
Back Up Power	1,904	1,003	5,478	3,498
Technology Solutions	8,959	10,258	26,345	31,655
	\$ 25,220	\$ 25,624	\$ 67,800	\$ 75,289
Timing of revenue recognition				
Products transferred at a point in time	\$ 15,350	\$ 14,997	\$ 39,537	\$ 42,010
Products and services transferred over time	9,870	10,627	28,263	33,279
	\$ 25,220	\$ 25,624	\$ 67,800	\$ 75,289

16. Other expense:

	Three months ended September 30,		Nine months ended September 30,	
	2021	2020	2021	2020
Net impairment loss (recovery) on trade receivables	\$ (6)	\$ —	\$ 43	\$ —
Impairment loss allowance (note 22)	—	—	—	250
Total impairment loss on trade receivables	\$ (6)	\$ —	\$ 43	\$ 250
Acquisition related costs	535	—	535	—
Restructuring costs	9	9	147	40
	\$ 538	\$ 9	\$ 725	\$ 290

Net impairment loss on trade receivables of \$43,000 for the nine months ended September 30, 2021 (2020 - \$nil) relates to amounts no longer considered to be collectible. Recovery of a previously impaired trade receivables amount of \$6,000 occurred in the three months ended September 30, 2021 (2020 - \$nil). In the event that the Corporation is able to recover on an impaired trade receivable, the recovered amount is recognized in the period of recovery as a reversal of the impairment loss.

During three and nine months ended September 30, 2021, the Corporation recorded an impairment loss allowance on trade receivables and contract assets of \$nil (2020 - \$nil and \$250,000), based on a probability-weighted estimate of credit losses (note 22).

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16. Other expense (cont'd):

Acquisition related costs of \$535,000 for the three and nine months ended September 30, 2021 (2020 - \$nil) consist primarily of legal, advisory, and transaction-related costs incurred on ongoing corporate development activity.

Restructuring expense of \$9,000 and \$147,000 for the three and nine months ended September 30, 2021, respectively, (2020 - \$9,000 and \$40,000) relates primarily to cost reduction initiatives.

17. Finance income and expense:

	Three months ended September 30,		Nine months ended September 30,	
	2021	2020	2021	2020
Employee future benefit plan expense	\$ (33)	\$ (56)	\$ (98)	\$ (168)
Pension administration expense	(106)	(88)	(119)	(101)
Investment income	1,191	232	2,930	1,008
Other income	(128)	(45)	(219)	(167)
Mark-to-market gain (loss) on financial assets (note 22)	(580)	—	1,264	—
Foreign exchange loss	(1,689)	(307)	(405)	(428)
Government levies	(200)	—	(800)	—
Finance income and other	\$ (1,545)	\$ (264)	\$ 2,553	\$ 144
Finance expense	\$ (335)	\$ (319)	\$ (981)	\$ (979)

18. Discontinued operations:

On October 14, 2020, the Corporation completed an agreement to sell the remaining UAV business assets of its subsidiary, Ballard Unmanned Systems, for gross cash proceeds of \$1,000,000. Net proceeds from the sale were \$988,000 after deducting for working capital adjustments and legal and other expenses, resulting in a gain on sale of these assets of \$168,000.

The Ballard Unmanned Systems subsidiary has been classified and accounted for as a discontinued operation. The historic operating results of the UAV market for 2021 and 2020 have been removed from continued operating results and are instead presented separately in the statement of comprehensive loss as income (loss) from discontinued operations.

Net income (loss) from discontinued operations for the three and nine months ended September 30, 2021 and 2020 is comprised of the following:

	Three months ended September 30,		Nine months ended September 30,	
	2021	2020	2021	2020
Product and service revenues	\$ —	\$ 102	\$ —	\$ 281
Cost of product and service revenues	—	25	—	223
Gross margin	—	77	—	58
Total operating expenses	(5)	(621)	159	(1,688)
Net income (loss) from discontinued operations	\$ (5)	\$ (544)	\$ 159	\$ (1,630)

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18. Discontinued operations (cont'd):

Net cash flows from discontinued operations for the three months ended September 30, 2021 and 2020 is as follows:

	Nine months ended September 30,	
	2021	2020
Cash used in operating activities	\$ (21)	\$ (2,658)
Cash provided by (used in) investing activities	—	(31)
Cash used in financing activities	—	(20)
Cash provided by (used in) discontinued operations	\$ (21)	\$ (2,709)

19. Related party transactions:

Related parties include shareholders with a significant ownership interest in the Corporation, including its subsidiaries and affiliates, and the Corporation's equity accounted investees: Weichai Ballard JV and Synergy Ballard JVCo (note 9).

For the three and nine months ended September 30, 2021, related party transactions and balances with the Corporation's 49% owned equity accounted investee, Weichai Ballard JV, were as follows:

	September 30,	December 31,
	2021	2020
Balances with related party - Weichai Ballard JV		
Trade and other receivables	\$ 12,334	\$ 17,465
Investments	26,768	27,561
Deferred revenue	3,189	4,712

	Three months ended September 30,		Nine months ended September 30,	
	2021	2020	2021	2020
Transactions during the period with Weichai Ballard JV				
Revenues	\$ 8,159	\$ 8,893	\$ 20,377	\$ 33,330

For the three and nine months ended September 30, 2021, related party transactions and balances with the Corporation's 10% owned equity accounted investee, Synergy Ballard JVCo, were as follows:

	September 30,	December 31,
	2021	2020
Balances with related party - Synergy Ballard JVCo		
Trade and other receivables	\$ 99	\$ 99
Investments	—	—
Deferred revenue	1,577	304

	Three months ended September 30,		Nine months ended September 30,	
	2021	2020	2021	2020
Transactions during the period with Synergy Ballard JVCo				
Revenues	\$ 1,511	\$ 5,400	\$ 1,923	\$ 5,659

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20. Supplemental disclosure of cash flow information:

Non-cash financing and investing activities:	Nine months ended September 30,	
	2021	2020
Compensatory shares	\$ 699	\$ 636

21. Operating segments:

The Corporation operates in a single segment, Fuel Cell Products and Services, which consists of the design, development, manufacture, sale and service of PEM fuel cell products for a variety of applications, focusing on the power product markets of Heavy Duty Motive (consisting of bus, truck, rail and marine applications), Material Handling and Backup Power, as well as the delivery of Technology Solutions including engineering services, technology transfer and the licensing and sale of the Corporation's extensive intellectual property portfolio and fundamental knowledge for a variety of PEM fuel cell applications.

As a result of the sale of the UAV assets of Ballard Unmanned Systems (note 18) in October 2020, the historic operating results of the UAV market for both 2020 and 2021 have been removed from continued operating results and are instead presented separately in the statement of comprehensive loss as income (loss) from discontinued operations.

22. Financial Instruments:

(a) Fair value:

The Corporation's financial instruments consist of cash and cash equivalents, short-term investments, trade and other receivables, investments, and trade and other payables. The fair values of cash and cash equivalents, trade and other receivables, and trade and other payables approximate their carrying values because of the short-term nature of these instruments.

Short-term investments comprise term deposits with terms of greater than 90 days and an investment in a Danish public company held by Ballard Power Systems Europe ("BPSE"). BPSE previously held an investment of approximately \$5,000 in a Danish private company, Green Hydrogen Systems A/S which recently issued an initial public offering on the Danish stock exchange in June 2021. On June 17, 2021, BPSE received 259,551 shares in the new publicly-owned investment company (after relinquishing its shares in the previous privately-held company) initially valued at \$1,681,000, resulting in investment income of \$1,676,000. While held, the fair value of this investment will be re-assessed each quarter as per *IFRS 9 Financial Instruments*, with any gain (loss) recognized through Investment and Other Income. As at September 30, 2021, there was a decrease in the fair value of the investment of \$580,000, resulting in net investment income of \$1,264,000 for the nine months ended September 30, 2021.

(b) Credit risk:

IFRS 9 Financial Instruments requires impairment losses to be recognized based on "expected losses" that will occur in the future, incorporating forward looking information relating to defaults and applies a single ECL impairment model that applies to all financial assets within scope. ECLs are a probability-weighted estimate of credit losses. Credit losses are measured as the present value of all cash shortfalls (i.e. the difference between the cash flows due to the Corporation in accordance with the contract and the cash flows that the Corporation expects to receive). Under *IFRS 9*, at each reporting date the Corporation is required to assess whether financial assets carried at amortized cost are credit-impaired.

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22. Financial Instruments (cont'd):

(b) Credit risk (cont'd):

As a result of this review for the three and nine months ended September 30, 2021, the Corporation recognized additional estimated ECL impairment losses of \$nil (2020 - \$250,000) on its net trade receivable portfolio as of September 30, 2021, using the probability of default to the higher end of the default range of 1.2% as a result of COVID-19. The loss given default is assumed to be 100% due to the Corporation's position as an unsecured creditor.

Financial assets and contract assets recognized in profit and loss of \$43,000 (2020 - \$250,000) were comprised of net realized impairment loss recognized during the year of \$43,000 (2020 - \$nil) and an impairment loss allowance of \$nil (2020 - \$250,000).

The movement in the impairment loss allowance in respect of trade receivables and contract assets during the year was as follows.

	September 30,	December 31,
	2021	2020
Impairment loss allowance		
Beginning balance	\$ 500	\$ 250
Net measurement of loss allowance	—	250
Ending balance	\$ 500	\$ 500

23. Subsequent Events:*HyCap Fund*

In August 2021, Ballard entered into a Subscription Agreement pursuant to a Limited Partnership Agreement ("LPA"), committing to be a limited partner in HyCap Fund I SCSp ("HyCap"), a newly-created hydrogen infrastructure and growth equity fund. The fund will invest in a combination of hydrogen infrastructure projects and investments in companies along the hydrogen value chain.

The Corporation has committed to investing £25,000,000 into this fund which will allow it to appoint two representatives to participate in the Advisory Committee. In October 2021, the Corporation made its initial contribution of £150,000 (approximately USD \$206,700).

Forsee Investment

In October 2021, the Corporation announced the signing of a Memorandum of Understanding for a strategic partnership with Forsee Power, a leader in smart battery systems for sustainable electromobility. The strategic partnership is to develop a fully integrated fuel cell and battery solution, optimized for performance, cost, and installation for heavy-duty hydrogen mobility applications.

As part of the strategic relationship, the Corporation committed to participate as a lead investor (up to €40,000,000) in connection with the initial public offering ("IPO") on Euronext in Paris, France, of Forsee Power. Pursuant to this commitment, the Corporation made a contribution of €37,700,000 (approximately USD \$43,900,000) in October 2021, resulting in an ownership interest of 9.77% in Forsee Power upon completion of the IPO. The Corporation also appointed a board member to the Forsee Power board of directors.